Grant Writing 101: Part Three

NUR 703: Health Promotion for Populations

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Objective

• Discuss the components of the Mini-Grant Project: Part Three in detail

- Funding based on Level of Prevention your project addresses
 - Primary Prevention: \$10,000
 - Secondary Prevention: \$6,000
 - Tertiary Prevention: \$4,000

- Develop a budget that accurately reflects the costs of activities that are being proposed
- Do not try to "pad" a budget by inflating costs or adding unnecessary expenses
- Do not underestimate costs to carry out your project- it may imply that you are not aware of the what the true costs really are

(Gitlin & Lyons, 2014)

- Expenses are divided into two categories: Direct and Indirect
 - Direct: Attributable to program operation and broken into two categories: Personnel and Non-personnel
 - Personnel: salary and wages, fringe benefits, value of volunteer time
 - Non-personnel: all expenses other than salaries, wages, and benefits. Includes contracted services, facilities, equipment, travel, supplies and other expenses

- Indirect Expenses: Not directly attributable to program (e.g., the annual organizational audit)
 - Are presented as a sum rather than broken into line items
 - Calculated as a percentage of total direct expenses

You will not need to include Indirect Expenses in your Mini Grant Project

(Kiritz, 2014)

- For each budget item, you must provide a justification
- Justification is a narrative that describes each item in the budget, why it is necessary for the project, and how costs are calculated
- A succinct budget justification increases the odds that funders will understand why every expense is reasonable and necessary

(Gitlin & Lyons, 2014; Kiritz, 2014)

- Categories to consider in your budget:
 - Personnel (salary and benefits)
 - Consultants (salary)
 - Instruction
 - Equipment
 - Supplies

- Communication (phone/postage)
- Materials preparation
- Travel
- Rental of facilities
- Evaluation

Mini-Grant Project: Part Three Sample Budget Worksheet

Item	Quantity	Cost	Subtotal	Total
Jet Travel				
RDU-Kigali (roundtrip)	1		\$6,100	\$6,100
Maintenance Allowance				
Rwanda	12 months	\$1,899	\$22,788	\$22,788
Project Allowance				
Rearch Assistant/Translator	12 months	\$400	\$4800	
Transportation within country				
-Phase 1	4 months	\$300	\$1,200	
-Phase 2	8 months	\$1,500	\$12,000	
Email	12 months	\$60	\$720	
Audio cassette tapes	200	\$2	\$400	
Photographic and slide film	20	\$5	\$100	
Laptop Computer	1		\$2,895	
NUD*IST 4.0 Software			\$373	
Etc.				
Total Project Allowance				\$35,238
Administrative Fee				\$100
Total				\$65,690
Sought from other sources				(\$15,000)
Total Grant Request				\$50,690

(The Writing Center, University of North Carolina at Chapel Hill, 2014)

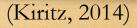
- Do you have matching funds?
 - Financial and other support that is provided by the grant applicant
 - Some grants require matching funds
 - If you demonstrate matching funds when not required, you are providing support to show your project's commitment and feasibility
 - Example: Your local hospital will match the funding you receive for the grant (\$4,000 grant + \$4,000 hospital match)= \$8,000 for project

- Why Evaluate?
 - To identify a project's strengths and weaknesses and guide project improvements
 - To identify effective strategies, focus attention on areas of concern, and help other organizations avoid mistakes
 - To demonstrate the quality of your project
 - To demonstrate organizational credibility

- Outcome Evaluation:
 - Measures results-how much change the project produces
 - Examines project's effectiveness:
 - To what degree is the project producing expected outcomes?
 - To what degree can changes be attributed to the project?
 - What elements of the project are contributing to success or failure?
 - Is the project cost-effective?

- Examines a project's impact:
 - Is the project contributing to longer-term outcomes?
 - Have there been unintended outcomes, either positive or negative?
- Examines a project's continuing benefits:
 - Can outcomes be sustained beyond the period of grant funding?

- Designing the Evaluation:
 - Consider:
 - What information your organization needs to prompt continuous improvement?
 - What funders will want to know
 - What will be meaningful to the larger community
 - Be **realistic** about your ability to gather and analyze datasometimes simple evaluations can be accomplished much better than complex evaluation plans



- Eight Essential Questions (make sure the questions align with your objectives)
 - 1. What will be measured?
 - 2. What's the baseline?
 - 3. What information will be collected?
 - 4. When will information be collected?
 - 5. How will information be collected?
 - 6. Who will collect the information?
 - 7. How will the data be analyzed? (trends, comparisons to national or local data, relationship between costs and outcomes)
 - 8. What reports will be produced when, and how will they be used?

(Kiritz, 2014)

Mini-Grant Project: Part Three Sustainability

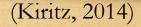
- Planning for your project's future should be an integral part of the initial planning
- Funders want to know that their grant award are good investments that will yield long-term social benefits
- The more specific the sustainability plan, the more it will instill confidence

Mini-Grant Project: Part Three Sustainability

- Ideas for Sustainability:
 - Can your organization fund it? If the project is successful, your organization might be able to assume future funding responsibilities
 - Begin of Expand Fund Development through membership fees, annual fund appeals (mailers, emails, phone calls), major gifts (donations), special events (walkathons, auctions), endowment
 - Explore Federated Fundraising (e.g., United Way fundraiser distributes proceeds to certain organizations)

Mini-Grant Project: Part Three Sustainability

- Ideas for Sustainability Continued:
 - Investigate Public Funding (local, regional, and state government funds, tax and bond levies, or user fees)
 - Turn it Over to Another Organization (convince another organization with similar interest to adopt it)
 - Grant Hopping (replace one short-term grant with another can buy time while searching for long-term funding)



Mini-Grant Project: Part Three Conclusion

- This is your final persuasive argument as to why your project should be selected to receive the grant funding
- Focus on the needs of the target population in your community and how the project can impact the health of individuals and the community as a whole
- Emphasize any support and commitments you have from community stakeholders, organizations, government entities or officials, or healthcare providers

References

Gitlin, L.N. & Lyons, K.J. (2014). Successful grant writing: Strategies for health and human services professionals. (4th ed.). New York, NY: Springer Publishing Company.

Kiritz, N.J. (2014). Grantsmanship: Program planning & proposal writing. Los Angeles, CA: The Gransmanship Center.

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